

TO:	ADULT, CHILDREN AND EDUCATION SERVICES COMMITTEE		
DATE:	13 DECEMBER 2016	AGENDA ITEM:	18
TITLE:	SUSTAINABILITY AND TRANSFORMATION PLAN- FOR THE (WEST OF) BERKSHIRE, BUCKINGHAMSHIRE, OXFORDSHIRE FOOTPRINT		
LEAD COUNCILLOR:	COUNCILLOR HOSKIN	PORTFOLIO:	HEALTH
SERVICE:	ALL	WARDS:	BOROUGHWIDE
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1. PURPOSE OF REPORT AND EXECUTIVE SUMMARY

- 1.1. This report provides an update on the development of the Sustainability and Transformation Plan (STP) for West of Berkshire, Oxfordshire and Buckinghamshire (BOB). The footprint was determined by NHS England, and aims to include all leaders of NHS Trusts and CCGs, and Local Authorities in planning to achieve financially sustainable and effective plans for the delivery of health and care
- 1.2. The development of the BOB STP was led by Oxfordshire CCG, and incorporates both local plans for the 3 communities, as well as plans for collaborative work across the STP footprint.
- 1.3. The role of Local Authorities Members and local democratic process is not yet clear, and the role of Local Authority Officers is currently described as members of the quarterly reference group, plus one Chief Executive (Wokingham) to sit on the Leadership group. In Buckinghamshire and Oxfordshire the Locality integration includes Local Authority staff, but in West of Berkshire the Accountable Care System of NHS organisations does not as yet include local authorities.
- 1.4. An 'Integration Board' of lead officers from Health and LAs meets to agree a collaborative strategic approach, and a 'Delivery Group' acts as a programme board to oversee the efficient and effective implementation of joint projects to enhance integration of health and care. A Reading integration Board oversees the efficient use of the Better Care Fund.
- 1.5. Members took a decision to publish the BOB STP ahead of it being approved by NHS England for launch by the STP leadership, in order to express concerns about the way key decisions about the future of care were being made. The STP is attached at appendix 1

2. RECOMMENDED ACTION

- 2.1. To endorse plans to participate in a West of Berkshire (Reading, West Berkshire and Wokingham) scrutiny of the STP, its intended and potential impact on the health and care system and on each Local authority, in terms of achieving specified quality indicators and financial sustainability.
- 2.2. To receive a further report at the next meeting of ACE to report on the analysis of the survey invited from Reading citizens in the publication of the BOB STP in early November 2016.
- 2.3. Explore further options to work with Healthwatch in scrutinising the plans.

3. POLICY CONTEXT

- 3.1. There is an expectation that greater integration of health and care will be achieved facilitated by the BCF by 2020, but this 'integration' is for local determination and design. However, it is clear that the priority for the STP is to control expenditure and achieve financial sustainability by 2020 against a growing concern that without change the budget deficit for the STP footprint would be in the region of £480million.

4. PROGRESS

- 4.1. Some workstreams are to be welcomed as positive steps forward.
- 4.2. The workforce strategy enables new options for sharing the cost of staff training and development, and facilitating 'rotation' of key staff to enhance career development and share access to professionals hard to recruit.
- 4.3. Investment in delivering public health messages is planned, with a projected wider economy of scale.
- 4.4. The economy of scale afforded.

5. CONTRIBUTION TO STRATEGIC AIMS

- 5.1 The STP is concerned with delivering care and support to those in need of safeguarding.

6. LEGAL IMPLICATIONS

- 1.1. As the STP is currently limited to Health matters and organisation, the legal implications may be described as:

- Relating to the scrutiny function and duties of the Local Authority
- Representation and advocacy for Residents in Reading who may find access to health care restricted to centres outside of the Borough

7. EQUALITY IMPACT ASSESSMENT

- 2.1. The STP is currently an NHS document that is not as yet endorsed by RBC, but the STP aims to deliver person centred care

8. FINANCIAL IMPLICATIONS

- 3.1. The requirement to make very significant savings of £480million across BOB by 2020 will inevitably impact on local authorities but it is not yet clear what form this will take.

9. RISKS

- 4.1. NHS England are currently requiring that the 'Control total' (i.e. balancing the budget) operates across BOB. This means in effect that a deficit/overspend in one locality could be balanced by a surplus from another health and care economy. In practice this could mean that joint pooled funds of NHS and LA funds could be used elsewhere than the council in which council tax was raised. It is not yet clear how this will be managed.
- 4.2. Although there is an intention to repatriate patients from specialist placements across UK, this could be into BOB, and some distance from Reading.
- 4.3. It is not yet clear what streamlining of NHS Trust services may emerge, but it is possible that specialist services (e.g. Mental Health) will be clustered for BOB.